

## Courses in English Course Description

**Department** 09 Engineering and Management

Course title Change Management

Hours per week (SWS) 3

Number of ECTS credits 4

Course objective

After this course, students are able to explore the pitfalls for making change happen and how to avoid these pitfalls. Students understand the mechanisms of human behavior which accompany change and how these can best be managed to make the process smoother. Students are able to deploy process steps of change management as students are working on case studies throughout the course.

Prerequisites Priority to exchange students that are enrolled at the department of Engineering and Management!

Recommended reading McKinsey Global Survey Results, 2010. What successful transformations share (online). (Zugriff am

02.02.2016). Verfügbar unter:

http://www.mckinsey.com/insights/organization/what\_successful\_transformations\_share\_mckinsey\_global survey results

bai\_survey\_results

KELLER, Scott und Colin PRICE, 2011. Beyond Performance. Hoboken, New Jersey: John Wiley and

Sons, ISBN 978-3-662-48171-4

HEHN, S., CORNELISSEN, N., BRAUN, C. 2016 Kulturwandel in Organisationen", Berlin, Heidelberg,

Bew York: Springer Verlag, ISBN 978-3-662-48171-4

Teaching methods Class discussions, teamwork

**Assessment methods** Presentation (50%) and coursework (50%):

There will be ample opportunity for all participants to demonstrate the required level of active

participation.

Language of instruction English

Name of lecturer Prof. Dr. Renate Osterchrist

Email renate.osterchrist@hm.edu

Link

Course content Each lecture session will be accompanied by case study work which will build on the lectures and

provide practical illustrative examples. There will be time for internet research and to discuss the outcomes. The student is expected to supplement the "in course" work with additional research and

reading particularly for the assignment.

Remarks